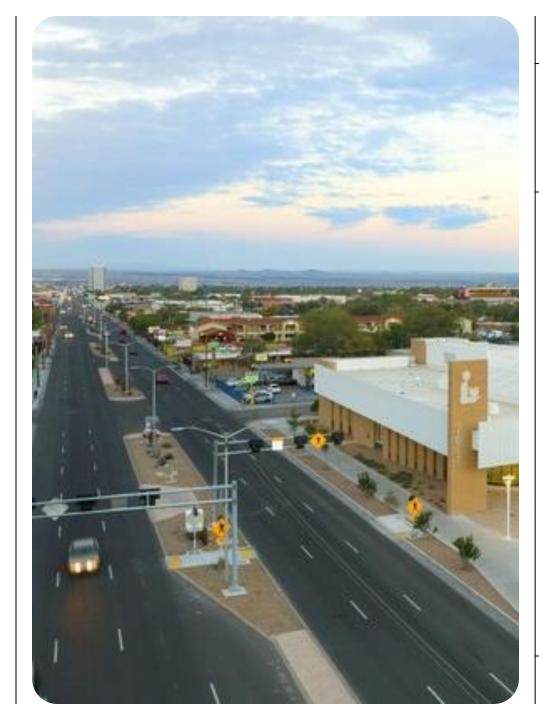


### New Mexico State Fairgrounds Master Plan

### **Board Meeting Update**





### Agenda

### **Phase 2 Pre-Development Bond**

### **Master Planning Progress**

- 1. Master Planning Project Timeline
- 2. Community Engagement
- 3. Fair Planning and Programming
- 4. Concept Development



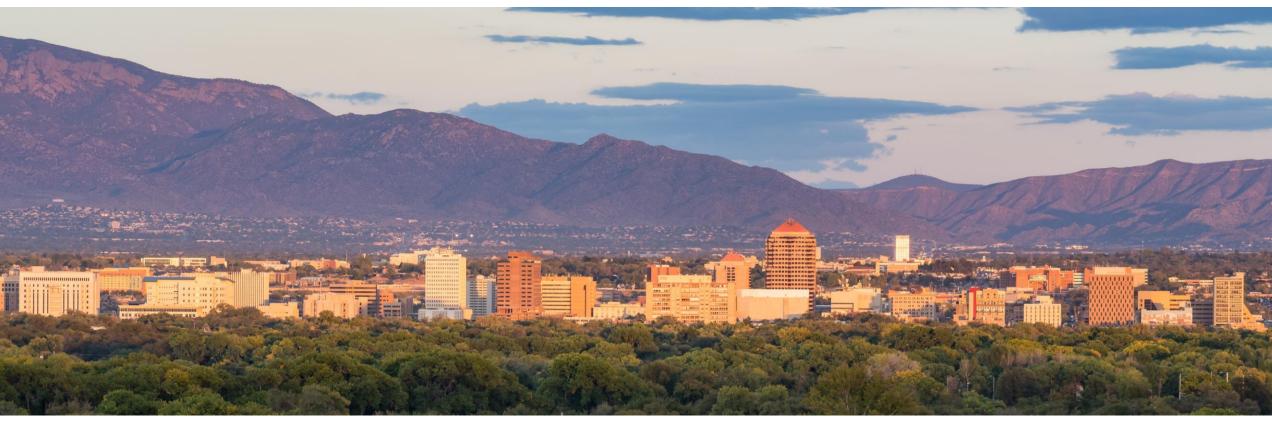
# Phase 2 Pre-Development Bond



### **Pre-development Bond Package: Enabling Infrastructure and Community Improvements**

Foundations for future urban growth and community wellbeing





### **Contents**

Purpose:

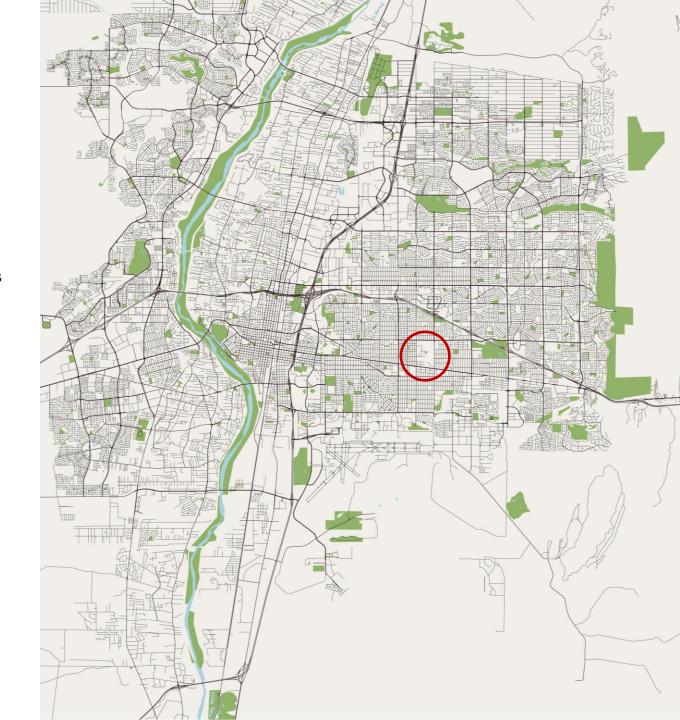
**Bond Projects:** 

Phase 2 - Enabling Infrastructure and Community Benefits

- Project #1: Demolition Scope and Land Preparation Activities
- Project #2: Pedestrian Safety and Connectivity Improvements at Central and San Pedro
- Project #3: Internal Roadways and Infrastructure Improvements
- Project #4: Creation and Features of the 10-acre Park
- Project #5: La Mesa School Improvements
- Soft Costs and Construction Considerations

**Cost Estimate** 

Conclusion



# Purpose: Enabling Infrastructure and Community Benefits



### **Overview of Pre-development Improvements and Site Positioning**

### **Enabling Infrastructure**

Infrastructure improvements prepare the site for future public and private investment opportunities to enhance development viability.

### **Site and Neighborhood Challenges**

Early-phase improvements address site challenges identified through analysis to create a more investment-friendly environment.

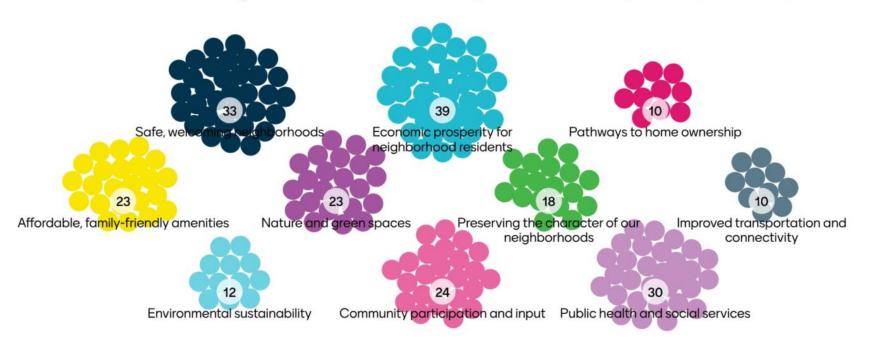
### **Impact on Fair Operations**

Proposed improvements avoid disrupting fair operations except for parking, which will be addressed in a future master plan.



### **Preliminary Community Goals**

### Which of these goals are most important to you? (Pick 3)



- **1. Economic prosperity** for neighborhood residents
- 2. Safe, welcoming neighborhoods
- 3. Public health and social services
- 4. Community participation and input
- 5. Nature and **green spaces**

- 6. Affordable, family-friendly amenities
- 7. Preserving the **character** of our neighborhoods
- 8. Environmental sustainability
- 9. Improved **transportation** and connectivity
- 10. Pathways to home ownership

### **Early Analysis Findings**

Analysis findings align with what we are hearing in community outreach:

- Significant needs for investment in urban infrastructure to support positive change in neighborhoods
- Urban growth around fairgrounds do not currently benefit from presence of fairgrounds – void in the urban fabric due to limited pedestrian access and connectivity
- Fairgrounds and commercial corridors have core areas of unique assets, but far too much impervious area with low tree canopy coverage that contributes to heat island effects
- Surrounding arterial streets are dangerous for pedestrians and bikes and require significant improvements
- The neighborhoods to the south and east are in distress with high vacancy and substandard housing
- Food deserts and limited walkable amenities
- Importance of increasing economic opportunity



**EXTERIOR WALLS** 

#### Legend

--- Interior Walls

### **Heat Island**

Heat islands effects are increased within the fairgrounds and the surrounding neighborhoods due to high levels of impervious surface and low tree canopy coverage.

Heat Watch Albuquerque (2021) - CAPA/NIHHIS

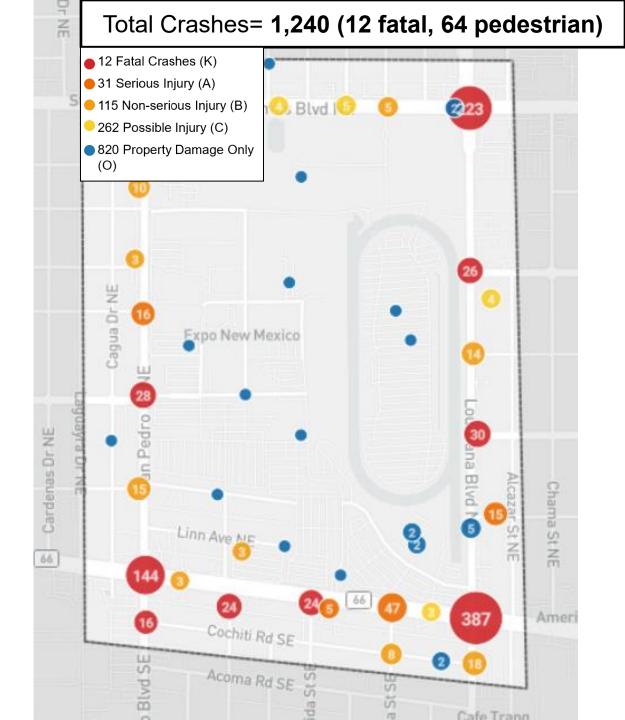


### **High Priority Areas for Park Access**









### **Direct Community Benefits** of Proposed Infrastructure

### **Resilience and Sustainability**

Creation of a new park and enabling infrastructure contributes to Improved air and water quality, urban heat island mitigation, improved overall health of neighborhood residents, enhancement of social infrastructure, increased stability through diverse housing

### **Pedestrian Safety and Connectivity**

Improvements on Central Ave and San Pedro Ave enhance pedestrian safety, provide connectivity to neighborhoods, and enliven commercial areas.

#### **Tree-lined Pedestrian Corridors**

Internal streets with trees provide shade and create a pedestrian-friendly, walkable neighborhood framework.

### Facilitating Future Quality and Accessible Housing & Economic Opportunity

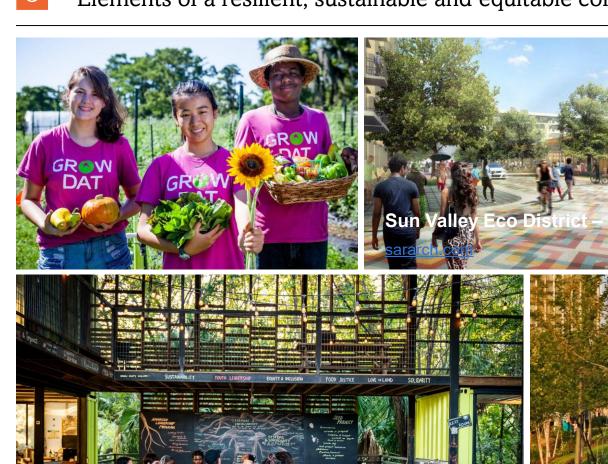
Development sites prepared for mixed-income housing can offer diverse and affordable home options. Enabling infrastructure helps reduce barriers to mixed-income development.



### Elements of a resilient, sustainable and equitable communities



### Elements of a resilient, sustainable and equitable communities













### **Pre-Development Phase 1** and 2 Bond Focus Areas

The Bond Focus Areas encompasses 49 acres in the southwest quadrant.

Phase 1 Bond – Parcel Acquisition

Phase 2 Bond – Enabling Infrastructure and Community Benefits

Fair operations are not impacted by Pre-development improvements, except for parking, which will be addressed as part of the master plan. A portion of the 49 acres is reserved for the continued operation of the Midway



### Pre-Development Phase 2: Enabling Infrastructure and Community Benefits

Upon acquisition of the parcels, Phase 2 proposes several projects intended to improve and make ready the land for future development.

**Enabling Infrastructure:** create development ready parcels with right-sized utilities, new roadways and green infrastructure to attract community-minded developers/development.

**Community Benefits:** foster safer mobility, build new park space, imagine diverse and accessible housing.







### **Project #1: Demolition Scope and Land Preparation Activities**

### Site Clearing and Grading

The 12-acre site will be cleared of old structures and evenly graded to prepare for future development projects.

#### **Demolition of Structures**

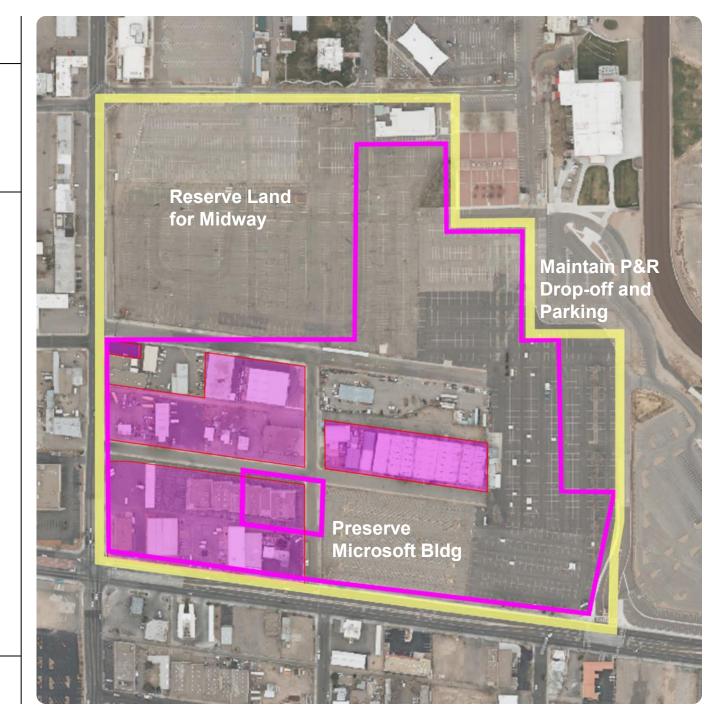
Several structures (to be determined), including light fixtures and electrical boxes, will be demolished to clear the site.

### **Utility Infrastructure Removal**

Existing utility infrastructure at Linn and Domingo Avenues will be dismantled to prepare for new investments.

### **Development Readiness**

The land will be made ready for private or public sector development through horizontal improvements by the District.



### Project #2 Pedestrian Safety and Connectivity Improvements at Central and San Pedro

#### **Sidewalk Expansion and Buffer Zones**

Expanded sidewalks with buffer areas separate pedestrians from vehicles, enhancing safety and comfort along Central and San Pedro.

#### **Signalized Intersections and Crosswalks**

New signalized intersections with high-visibility crosswalks and pedestrian-activated beacons increase safe crossing opportunities.

#### **Leading Pedestrian Intervals (LPIs)**

LPIs provide dedicated time for pedestrians to cross before vehicles, reducing conflicts and crash risks.

#### **Enhanced Bus Stop Amenities**

Upgraded bus stops include weather protection, real-time digital info, and landscaping to improve transit experience.



### **Mobility and Pedestrian Improvements**









### **Project #3: Internal Roadways** and Infrastructure Improvements

#### **Current Infrastructure Limitations**

Existing roadways and utilities are designed for low density and lack integration with nearby street grids.

### **Planned Connectivity Improvements**

Future roadways will connect offsite and integrate with adjacent street networks for better accessibility.

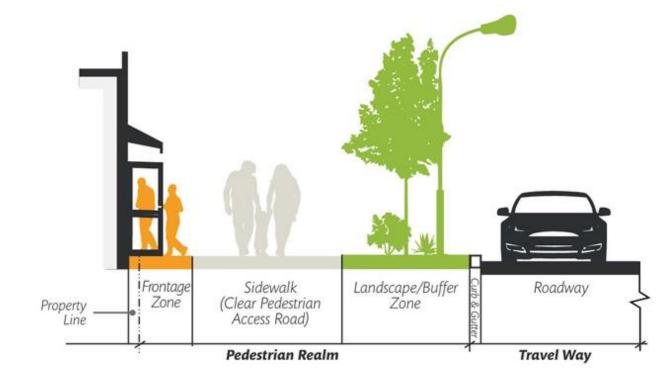
### **Utility Infrastructure Upgrade**

Utility systems will be upgraded to support higher density and mixed land uses in the redeveloped area.

Integrate green infrastructure and pedestrian amenities

### 3.5.1.2.2 Mixed Use Areas

Figure 3.5-2 Mixed Use Area



### Roadway / Green Infrastructure Improvements



### **Project #4: Creation and Features of a 10-acre Park**

### **Addressing Park Space Gap**

The project fills a neighborhood gap by adding a 10-acre publicly accessible park near the fairgrounds.

### **Park Connectivity and Wayfinding**

The park improves pedestrian wayfinding connecting internal fairgrounds green space to Central Ave entrance.

### **Diverse Park Amenities**

The park includes flexible green space, gardens, stormwater management, plazas, trails, play areas, and restrooms.

### **Safety and Security**

Investment in security ensures the park remains safe and welcoming for all visitors at all times.

#### Flexible Use - Flea or Farmer's Market

Create a more comfortable, shaded space for public markets



### **(**

### **Park Potential**













### **Project #5: La Mesa School Improvements**

Dedicate funding for improvements at La Mesa School



### **Soft Costs and Design Studies**

### **Master Plan Completion**

Completion of the Master Plan sets the framework for future improvements and phased project development.

### **Design Studies and Vetting**

Detailed design studies are conducted to vet concepts and prepare comprehensive implementation drawings.

### **Site Investigations**

Initial investigations include geotechnical analysis, environmental assessment, and surveying to inform design.

### **Further Design Services**

Additional services in architecture, landscape architecture, and engineering are required for detailed project execution.

## **Construction Management and Cost Considerations**

### **Contractor Engagement**

A contractor will manage the entire construction program to ensure smooth execution of this large-scale redevelopment.

### **Cost Escalation Planning**

The project timeline spans several years, so cost escalation is factored into the overall budget estimates.

### **Utility Tap Fees**

Expected utility tap fees are incorporated into the project's overall cost estimate to avoid surprises.

### **Contingency Budget**

A 20% contingency is included during master planning to cover unforeseen expenses and risks.



### **P2 Cost Estimate**

		AC	Cost/AC	<b>Total Cost</b>
Π4	Demolition and Land Drangration	40.0	226 602 00	16 000 000
P1	Demolition and Land Preparation	49.0	326,693.88	16,008,000
	Pedestrian Improvements at Central and San Pedro Ave	49.0	405,175.88	19,853,618
P3	Internal Roadways and Utility Infrastructure	49.0	328,665.31	16,104,600
P4	Public Realm Improvements (10-acre Park)	49.0	337,959.18	16,560,000
P5	La Mesa School Improvements	49.0		TBD*
P6	Soft Costs - Planning, Design, Contractor, Utility Fees	49.0	234,061.24	11,469,001
ESTIMATED TOTAL COST			233,222.21	79,995,219

\*Notes:

La Mesa Improvements estimated to be \$10 mil 20% Contingency included in each project



### Conclusion

### Safety, Accessibility and Connectivity

Pre-development projects focus on building safer infrastructure, greater accessibility, and better connectivity to amenities to enhance community well-being and security.

### **Environmental Quality**

Proposed projects improve water quality, air quality, mitigate heat island effect, and provide walkable destinations and improved health of residents.

### **Foundation for Growth**

These efforts establish a strong base for future development and long-term community benefits.



# NM State Fair Master Planning Update

### **Master Plan Project Timeline**

**August** 

September

**October** 

**November** 

**December** 

January

PHASE 1: ANALYSIS

### INTERVIEWS, SITE TOURS AND ANALYSES

- 1. Initial Site Visit and Visioning Session #1
- 2. Facilities Planning Analysis
- 3. Facilities Assessments
- 4. Infrastructure and Transportation Assessments
- 5. Market Analysis and Economic Impact
- 6. Public Engagement Implementation Plan and Phase 1 Outreach
- Planning & Design Research and Analysis

PHASE 2: DRAFT MASTER PLAN DEVELOPMENT

### DEVELOPMENT SCENARIO & EVALUATION

- 1. Development Scenarios and Evaluation
- 2. Economic Analysis of Development Scenarios
- 3. Public Workshop #2

### PHASE 3: FINAL MASTER PLAN DEVELOPMENT

### FACILITY MASTER PLAN AND IMPLEMENTATION STRATEGY

- Selected Conceptual Plan
   Workshop with Fair Management
   (Virtual)
- 2. Master Plan & Implementation Strategy
- 3. Economic, Fiscal and Employment Impact Analysis

### PHASE 1 ANALYSIS

### PHASE 2 DRAFT MASTER PLAN

### PHASE 3 FINAL MASTER PLAN

**August 2025 Start** 

Public Community Meeting #1

Fairground Reimagined Website Launched

MN Expo GM & Leadership Phase 1 Presentation

9/18/25

9/22/25

9/23/25

this week

January 2026

### Phase 1 - 95% Complete

Phase 2 - Beginning

### 9/24/25

Phase 2 Master Plan Design Team Kick-off

#### 9/25/25

TIDD / P1 & P2 Bond Presentation

#### End of October -

**Draft MP Scenarios Developed** 

NM Expo GM & Executive Leadership Design Progress Presentation

### End of October / Beginning of November -

Public Community Meeting #2 Workshop

TIDD Presentation - Progress Update

### End of November / Beginning of December-

NM Expo GM & Executive Leadership Design Scenarios Presentation

TIDD Presentation - Three MP Scenarios Presentation

### Phase 3 -Begin Early December

#### **Beginning of December-**

One Scenario Plan Selected for Design Development & Economic Feasibility Study

#### January 2026 -

NM Expo GM & Executive Leadership Design Progress Selected Scenario Presentation

#### January 2026 -

Public Community Meeting #3 - Scenario Presentation

#### January 2026 -

TIDD Presentation



# Community Engagement Update

### **Community Engagement**

### **Community Engagement Activities Completed:**

- Conducted 22 In-Depth Interviews with Board members, key stakeholders, and other community leaders
- Convened four meetings of the Stakeholder Committee and a Fairgrounds tour
- Website launch & community survey fairgroundsdistrict.nm.gov
- > Public Meeting #1 9/22

### **Future Convenings:**

- Public Meeting #2 (Tentative November 10)
- Public Meeting #3 (Tentative January 12)



### Insights from In-Depth Interviews and Public Survey



### Safe, walkable Fairgrounds

27% of survey respondents indicated that pedestrian and bicycle safety was a top-3 priority; 40% of IDI participants indicated a desire for more walkable space, with an additional 18% mentioning specifically the ability to walk to retail or other businesses

"We have almost no access to walkable commercial goods. I can walk to one gas station that does not feel like a safe place and a Blakes where someone was recently stabbed. Everything else is car dealerships."

−IDI participant



### Accessible housing, but with caveats

- 20% of survey respondents identified accessible housing as the most important priority, but 39% indicated it was the least important
- 68% of IDI participants expressed a desire to invest in abandoned housing and structures in the neighborhoods around the Fairgrounds as a key approach to addressing the unhoused crisis, with 13% specifically mentioning a "community land trust" as a strategy to explore



### **Economic and Business Development**

- 59% of IDI participants reported *lack of employment opportunities* as the biggest challenge to residents of the area, increasing to 68% for *lack of opportunities/lack of reasons to stay*
- 4% of survey respondents reported small business and economic opportunity as the most important priority, but a combined 67% included in the top four priorities



### Healthy and safe communities

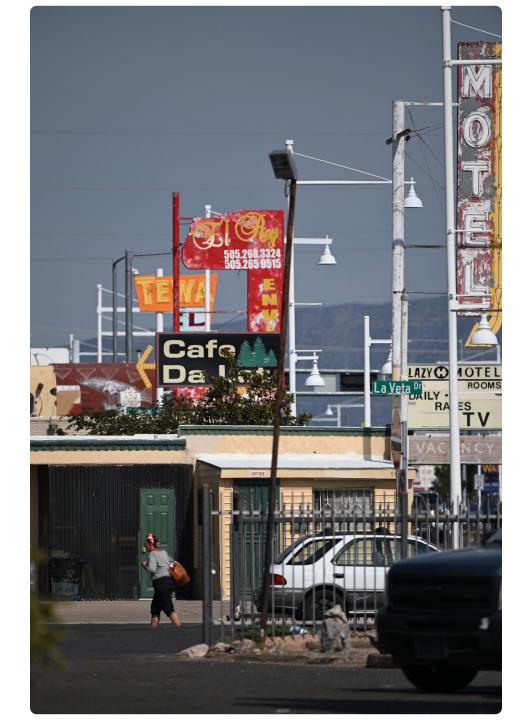
- The majority (52%) of survey respondents indicated *reduced crime* as the most important priority for the neighborhoods around the Fairgrounds, with 72% having it in their top three
- Outside of being unhoused, which is not a crime, 18% of IDI participants directly spoke about crime, including property crime, violent crime, and drug use
- 45% of IDI respondents specifically suggested a focus on space for young people, 31% for family-oriented spaces

"We lack safe teen/tween hangout space where they can be sober and interact with peers."

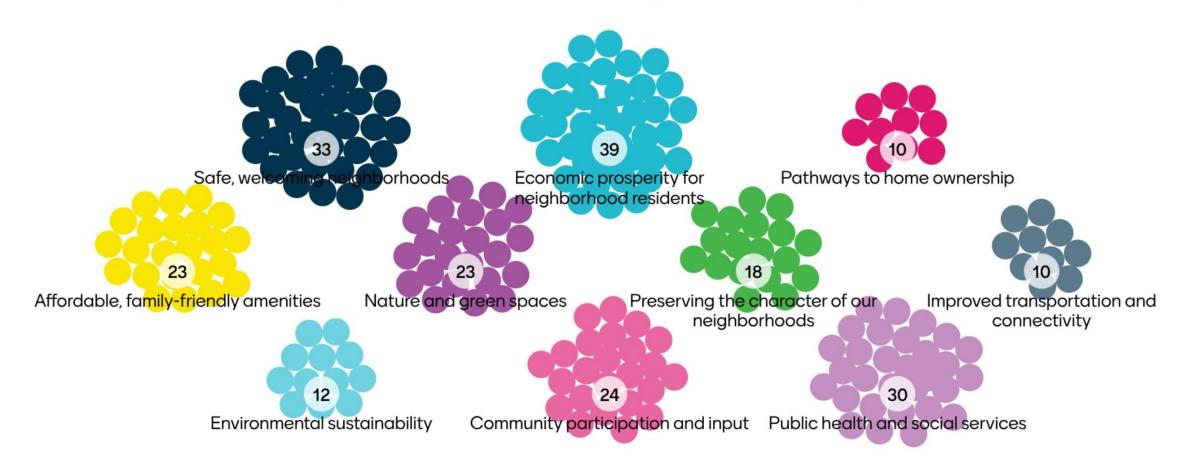
-IDI Respondent

### **Community Goals**

- 1. Safe, welcoming neighborhoods
- 2. Economic prosperity for neighborhood residents
- 3. Pathways to home ownership
- 4. Affordable, family-friendly amenities
- 5. Nature and green spaces
- 6. Preserving the character of the neighborhoods
- 7. Improved transportation and connectivity
- 8. Environmental sustainability
- 9. Community participation and input
- 10. Public health and social services



#### Which of these goals are most important to you? (Pick 3)





# Market Analysis & Economic Impact Study Update

#### Market Analysis and Economic Impact Analysis

#### Phase 1 Study 85% Complete

- Identifying Fair facility needs in order to remain competitive
- Assessing competitive market for indoor and outdoor events facilities
- Determining viability of Hospitality, Housing, Office, Retail
- Assessing Economic Impact of State Fair and non-Fair activities
- Benchmarking



## Fair Planning & Programming Update





## **Fairgrounds**Previous Master Plans

## **Previous Master Plans**

#### 2007 Long Range Master Plan for EXPO New Mexico

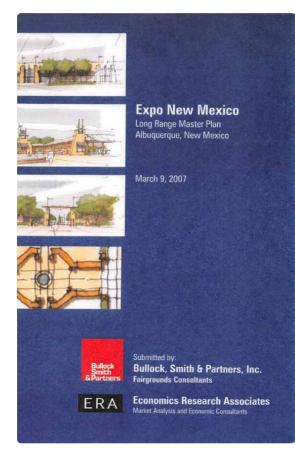
Bullock, Smith & Partners + ERA Identified potential to grow fair attendance to 790,000 (based on population growth and improved facilities)

Rec. improved circulation and layout

Focus Tingley on "dirt" events Equestrian for racetrack only

Emphasis on improving facilities for non-fair use – increase in revenue generation

120,000 to 150,000 exhibition space (clear span)





## **Previous Master Plans**

#### 2008 Johnson Consulting, The Genesis Group

Master Plan Concept assumes The Downs Racetrack & Casino is removed, loss of \$2.5 mil in revenue

Considered addition of an Entertainment District – Equestrian, "Expo Center", 200,000 SF retail

Flea and Farmer's Market at green commons

**Extend Main Street to Lomas** 

Develop commercial uses at important corners of property

2008 Request for information from community organizations and the response

#### Visions- Overall Site Plan



## **Previous Master Plans**

2017 Populous Plan – Proposed New Arena in Lieu of Expo Hall 2017 Market and Financial Analysis for a Proposed New Multi-Use Arena at EXPO New

Mexico in Albuquerque



SITE PLAN

OPTION 1 NEW MEXICO STATE FAIR MASTER PLAN | AUGUST 15, 2017

**POPULOUS** 

### Department Interviews | Summary Challenges

**Interviews: 16** 

#### **Challenges:**

#### **Space & Storage**

- · Lack of centralized operations or permanent storage facilities.
- Limited or outdated facilities, restricting event size and type..

#### **Operational Efficiency**

- Inefficient office layouts and lack of meeting/break spaces.
- Dispersed inventory/equipment and inefficient storage is making operational management difficult.

#### **Staffing Recruitment**

- Difficulty attracting and retaining reliable temporary/seasonal staff.
- High workload due to lack of seasonal/temp help.

#### Infrastructure & Technology

- Aging infrastructure and insufficient utility hook-ups and power supply.
- Outdated technology for security monitoring and access control.
- Inefficient entrances/exits and traffic backups during large events.

#### **Other Unique Challenges**

• Flea Market must close during the fair, causing vendor income loss.

### Department Interviews | Summary Opportunities

#### **Opportunities:**

#### **Facility & Amenity Improvements**

- Attraction of larger and more diverse events with a modern, flexible venue.
- Expand into additional venues and support unique event types.
- Flexible operational plans and plug-and-play utilities for creative event layouts.

#### **Staffing & Community Engagement**

• Dedicated, amenity-rich areas to improve attraction and retention of staff.

#### **Inclusivity & Accessibility**

• Improved ADA access, shuttle services, and general site circulation, wayfinding, and access to the campus.

#### Sustainability & Efficiency

- Improved storage to reduce inventory costs, operational costs, set-up time, etc..
- Redesign campus layout for year-round use of buildings.
- Continued investment in modernization to support better service delivery and satisfaction.



## Next Phase: Concept Development

#### **Two Framework Options**

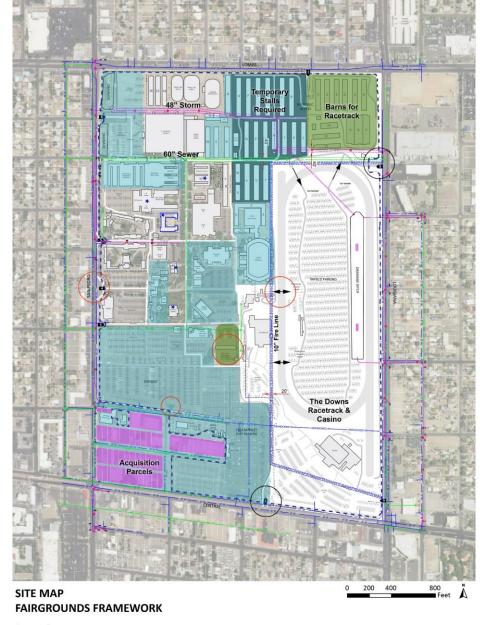
#### Two clear options:

#### Option 1:

Fairgrounds, racetrack, and casino remain Additional mixed-use development

#### Option 2:

Fairgrounds relocated
Racetrack and casino remain
Additional mixed-use development



#### Legend

Keep Existing Building
Opportunity Areas for

Opportunity Areas for Redevelopment

Bldg. on State Register of Cultural Propertie

★ Bldg. Historically Significant

Parcel Acquisition (Pre-Development Phase

Existing Fairgounds Proper
Tunnels

Wall / Fence

## Transformational Opportunities

#### **Embrace Resiliency and Sustainability**

- Renewable energy
- Net Zero to Carbon Positive
- Green Infrastructure
- Circular Design Re-use, Recycle
- One Water Approach

#### **Innovative Housing – Livable Density**

Diverse Housing across Income Levels

#### Community Amenities, Facilities and Programs

 Emphasis on Community Benefits, Equitable Development, Economic Prosperity and Health for All





## **Next Steps**

#### **Next Steps**

#### **Going Forward**

- > Phase 2 Master Planning Tasks
  - > Scenario Concept Development
  - > Evaluation Criteria
  - > High Level Cost Estimates
  - Economic Analysis of Development Scenarios
- > Community Engagement
  - > Continue to gather community input
  - > Public Meeting #2



### Thank you